

Nevada Regional Medical Center
BOARD OF DIRECTORS
April 26, 2016

Members Present: Steve Russ, Jenise Burch, Larry Bledsoe, Bob Beaver, Brad Copeland, Mike Farran, Delton Fast, Dr. Candice Moore, Kevin Leeper,
Members Absent: Bill Denman, Dr. Russ Kemm

Others Present (Internal): Mike Harbor, CFO; Cory Vokoun, CNO; Holly Bush, CQO; Heather Brockmeyer, HRAO; Steve Branstetter, LTCAO; Jennifer Eaton/Mandi Jordan, EA

Others Present (External): Bryan Breckenridge, Legal Counsel; Gabriel Franklin, NDM Reporter

Topic	Discussion	Action & Follow-Up
Presentation	Todd Fine, Diagnostic Imaging Director, provided an overview of services: <ul style="list-style-type: none"> Mammography with 3D Tomosynthesis. Mammography was moving in this direction in future; fortunate to already have. CT 64 slice scanner; Original scanner was 16 slice; this one much faster. Nuclear Medicine services. Original vendor for Nuclear Medicine closed; decided to take on "in-house." Re-launch of PACS system in April 2015. Dec 2015 had catastrophic failure of new system; brought old system back online were able to retrieve almost all data. Minimal impact to the community. Fully functional as of March 29, 2016; have seen 20% increase in service already. 	None. Start 5:30 pm
Call to Order	Mr. Russ called the meeting to order at 6:07 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.	None.
Celebration of Good Things	<ul style="list-style-type: none"> Mr. Russ noted he was very impressed with care and communication re: a BHU pt, very fortunate to have this service in our community. Mr. Farran was complimentary of the Wound Clinic – great care of family member. Mr. Leeper stated that he was pleased to receive feedback from a Hospitalist, working together to retain more pts. Team willing to expand coverage for head MRI without contrast weekend needs. 	Informational.
Approval of Minutes	<p><i>Reports and minutes of the following meetings were provided in the packet for review:</i></p> <ul style="list-style-type: none"> Finance Committee – March 28, 2016 Board of Directors – March 29, 2016 Physician Relations Committee – April 18, 2016 	The minutes were approved upon a motion made by Bob Beaver and a second by Larry Bledsoe.
Board Education	<p><u><i>Emailed prior to meeting:</i></u></p> <ol style="list-style-type: none"> "HHS pushing Medicaid expansion to curb opioid abuse, depression," by Virgil Dickson, <i>Modern Healthcare</i>, March 28, 2016. "Hospitals on frontlines fighting opioid epidemic," <i>Quorum QView</i>, April 2016. "Strategic Changes in Group Purchasing," <i>Quorum Board Minutes</i>, April 2016. <p>Mr. Russ discussed Medicaid impact on substance abuse. Referenced <i>Fact File</i> article on hospital performance, asked how NRMC fits in those figures/data; Mrs. Bush to do some research and present at</p>	<p><u><i>Provided in packet:</i></u></p> <ol style="list-style-type: none"> "Hospital Performance," <i>HealthLeaders Media Fact File</i>, April 2016. <p>Informational.</p> <p>Mrs. Bush to follow-up.</p>

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Board Education <i>(cont.)</i>	Quality outcomes meeting next month. Mr. Vokoun briefly explained VBP goal to control healthcare costs across the United States. Mr. Leeper expressed revitalized positive feelings for BHU unit; quality care, physicians, etc. Very good service to have in our community. Extend partnership to other community resources in future.	Informational.
Administrative Reports	<p><u>CEO Report</u> – Mr. Leeper provided the following highlights from the report provided in the packet:</p> <ul style="list-style-type: none"> • Good month; improved patient satisfaction inpatient scores • Quality measures good. Focus is reaching every employee on performance excellence; better leadership training. Spoke of peer/buddy model mentoring process. Prior focus has been financially driven. Mr. Bledsoe noted a stabilization in staffing; now to progress from there. • Dialogue regarding attitude vs. perception; community image. • Discussed rural health model; reimbursement rates for BHU services. • Staying involved with State Hospital property proposal with YMCA & City of Nevada. • Reception for Dr. Crymes Friday afternoon April 29th, 2 pm. • Freeman hospitalists helping to fill vacancies; some locums until late July. 	Informational.
Financial Reports	<p><u>QHR Report</u> –none</p> <p><u>CFO Report</u> – Mr. Harbor provided the following highlights:</p> <ul style="list-style-type: none"> • YTD profit! Long time coming. • Received April adjustment for CMS payment; \$1.1M • Mr. Russ asked about sustainability with payments coming in; CMS payment is real monies that are constant yearly; merely a miscalculation. • \$164K profit through nine months. • 3rd quarter results reflected a decrease in inpatient volumes due to mild, flueless winter; provider issues in BHU. • Inpatient volumes 98 compared to 120 last year. Clinics, surgery, outpatient, ED, OB remained steady. • BHU volumes down 50% compared to last year. • Liability insurance rebate; will see accrual in coming months. • Within \$52K of budget YTD. • Cash is low; 3 payrolls in March; Days cash on hand 70/bond 60. • Net days A/R under 50 – strong number. • Bond Refinancing – Lancaster Pollard RFP within 2 weeks; responses follow; possibly close late June/middle July. Savings \$100K/year on interest; will review with Board when received. • Mr. Beaver inquired about patient bills going out in timely fashion; billing insurance 1st. • Clean claim rate: 67%; told gold standard for Cerner. Target 95%. <p><u>Approval Items:</u> summary provided in the packet</p> <p>1. Clinical Equipment Repair Service - \$126,540 for 3 years – continuation of biomed contract for next 3 years; service/repair/support.</p>	<p>Informational.</p> <p>The financial reports were approved upon a motion made by Larry Bledsoe and a second by Delton Fast.</p> <p>The biomed contract was approved upon a motion made by Larry Bledsoe and a second by Delton Fast.</p>

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Board Committee Reports	<i>Physician Relations Committee</i> – Mr. Russ reported conversation with Dr. Amanda Turner and onboarding improvement items. Mr. Leeper spoke on improving referral process of patients to the specialty physicians.	Informational.																		
Board Governance	<ul style="list-style-type: none"> • QHR orientation for Dr. Moore prior to next board meeting. • May/June board meetings moved up May 23-24th; June 21-22nd • Mr. Russ, Mr. Fast, Mr. Beaver and Mr. Leeper to attend QHR conference May 10-13th. 	Informational.																		
Adjournment	The meeting was adjourned at 7:03 p.m. upon a motion to move into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraph (1), (2), (3), and (13) made by Jenise Burch and a second by Bob Beaver. Results of a Roll Call vote are as follows:	<table style="width: 100%; border: none;"> <tr><td>Bob Beaver</td><td style="text-align: right;">Yea</td></tr> <tr><td>Larry Bledsoe</td><td style="text-align: right;">Yea</td></tr> <tr><td>Jenise Burch</td><td style="text-align: right;">Yea</td></tr> <tr><td>Brad Copeland</td><td style="text-align: right;">Yea</td></tr> <tr><td>Bill Denman</td><td style="text-align: right;">Absent</td></tr> <tr><td>Mike Farran</td><td style="text-align: right;">Yea</td></tr> <tr><td>Delton Fast</td><td style="text-align: right;">Yea</td></tr> <tr><td>Candice Moore</td><td style="text-align: right;">Yea</td></tr> <tr><td>Steve Russ</td><td style="text-align: right;">Yea</td></tr> </table>	Bob Beaver	Yea	Larry Bledsoe	Yea	Jenise Burch	Yea	Brad Copeland	Yea	Bill Denman	Absent	Mike Farran	Yea	Delton Fast	Yea	Candice Moore	Yea	Steve Russ	Yea
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Respectfully submitted,
Jennifer Eaton, Executive Assistant