

Nevada Regional Medical Center
BOARD OF DIRECTORS
July 26, 2016

Members Present: Steve Russ, Jenise Burch, Larry Bledsoe, Bill Denman, Bob Beaver, Brad Copeland, Mike Farran, Delton Fast, Candice Moore, Kevin Leeper

Members Absent: Dr. Russ Kemm

Others Present (Internal): Mike Harbor, CFO; Cory Vokoun, CNO; Heather Brockmeyer, HRAO; Steve Branstetter, LTCAO; Dana White, Controller; Jennifer Eaton, EA

Others Present (External): Bryan Breckenridge, Legal Counsel; Bill Donatelli, QHR; Johannes Brann, NDM Reporter

Topic	Discussion	Action & Follow-Up
Call to Order	Mr. Russ called the meeting to order at 5:56 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.	None.
Celebration of Good Things	<ul style="list-style-type: none"> • Good things looking ahead. 	Informational.
Approval of Minutes	<p><i>Reports and minutes of the following meetings were provided in the packet for review:</i></p> <ul style="list-style-type: none"> • Finance Committee – June 20, 2016 • Board of Directors – June 21, 2016 • Annual Auxiliary Report – FY2016 • Annual Foundation Report – FY2016 	The minutes were approved upon a motion made by Bob Beaver and a second by Jenise Burch.
Board Education	<p><u><i>Emailed prior to meeting:</i></u></p> <p>a. American Hospital Association letter to CMS regarding proposed star ratings, July 2016.</p> <p><u><i>Provided in packet:</i></u></p> <p>b. “Reducing Heart Failure Readmissions,” www.dicardiology.com, June 1, 2016.</p> <p>c. “Out of Control,” <i>QView</i>, July 2016.</p> <p>d. “The High Deductible Health Plan, and its Impact on Your Hospital,” <i>Quorum Board Minutes</i>, July 2016.</p> <ul style="list-style-type: none"> • CMS letter for informational purposes. Mr. Leeper noted AHA stance to CMS regarding fairness of star ratings; some discussion of bill sent to House/Senate to delay until July 2017. • Discussion around the different technology regarding heart failure – interesting perspective. Mr. Vokoun discussed our protocols for varying aspects of heart failure, COPD, CHF, etc. Focus around providing better patient care, quality. • Prescription drug pricing, pharmacy pricing differences, etc. • High deductible health plans – good reminder, had those discussions before. 	Informational.
Administrative Reports	<p><u><i>CEO Report</i></u> – Mr. Leeper provided the following highlights from the report provided in the packet:</p> <ul style="list-style-type: none"> • 2 years since arrival! • Year 1 – things fell into place; year 2 – bit of a struggle, physician turnover, etc. • Will end up around \$1M worse than last year once audit is completed. • Looking forward: Aug. 26th Strategic Planning Session, Healthy Nevada Innovation Center, all day. 	Informational.

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Administrative Reports cont	<p>Physician Recruitment Summary handout:</p> <ul style="list-style-type: none"> • Dr. Rahman – strong Psych candidate coming first part of August; Dr. Knutson providing coverage through September; discussion to consider permanent placement. • Dr. Allison Smith – finishes residency 2018; restrictions from billing perspective until nearer to end of residency. Could provide some outpatient services with weekend coverage. Dr. Ian Smith – working some shifts (spouse; finishes residency in 2017). • PsychNP – Karl Stammer – interested in working here; will be here to interview in coming weeks. • Dr. Sunny – FPOB; did not want to do c-section; discussed with other OB docs; not good fit at this time. • Dr. Eric Miller – Pain medicine management; will be visiting his practice this week. • Hospitalists – Dr. Wilberding & Dr. Dunkle will share responsibility; meeting with Freeman team tomorrow evening. Discuss transfers, processes, services we can provide, etc. • General Surgeon – have not heard back from Dr. Angier to date; hoping still some interest; Dr. Forest coming 8/24. Dr. Dodd stepping up to help fill void. • Joint recruit search for Cardiologist w/Butler hospital (Ed Hannon); Med. Exec. Committee had great reception to possibility. • Reviewed Admissions area remodel proposal. Privacy, flow, etc. • CRNA Steve Marquardt – accepted into year-long training for Floroscopy; can still work during that time. 	
	<p><u>QHR Report</u> – Mr. Donatelli provided the following:</p> <ul style="list-style-type: none"> • Reimbursement opportunity discussion at August meeting. • Pat Cooper – working on charge documentation optimization training with physicians. 	<p>Informational.</p>
Financial Reports	<p><u>CFO Report</u> – Mr. Harbor provided the following highlights:</p> <ul style="list-style-type: none"> • Hit cash goal for bond days – pre-payment. • Reviewed Financial changes year to year handout – where we started with last year’s audited results, Inpatient revenue decrease, Outpatient revenue increases, pay increase, meaningful use payments, collections, etc. • Reviewed Financial comparison by 6 month period handout – 1st 6 months had profit of \$304k; last 6 months a loss of \$2.6M. Flules winter, physician turnover, etc. • Refinance update: discussion with Lancaster Pollard; current offer from bank in Wichita; offer has fairly high interest rate, but lower than what we currently have. They want network of other banks to join in borrowing. Will need approval from Board once final figures are presented. Would fund capital request for Lovinger property. 	<p>The financial reports and storage array request were approved upon a motion made by Bob Beaver and a second by Jenise Burch.</p>
	<p><u>Approval Items:</u> summary provided in the packet Approval items were voted on in Finance meeting. Consideration for approval by the board:</p> <ul style="list-style-type: none"> • Nimble Storage Array: \$64,239 <p>Current EMC storage has reached end of life; need replacement for storage of mission critical files on network. Current vendor pricing good only through July 29, 2016. Includes 3 year support and installation. Is in Capital Budget. Not cloud based storage.</p>	

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Board Committee Reports	<p><i>Physician Relations Committee</i> – Guest physicians were Dr. Heather Russell and Dr. Amanda Turner. Discussions regarding surgeon back up coverage for c-sections. Dr. Bill Turner will be stepping up to fill hole until another Surgeon is recruited. Addressing issues as they arise have been of great benefit.</p> <p><i>Patient Satisfaction Dashboards</i> – Press Ganey change over as of June 30, 2016. Struggled pulling numbers remaining from Avatar database. Figures are tied into evaluations and goals for organization. Discussed “willingness to recommend” scores compared to neighboring hospitals.</p>	The board committee reports and minutes were approved upon a motion made by Larry Bledsoe and a second by Candice Moore.																		
Board Governance	<ul style="list-style-type: none"> Brad Copeland will chair the Board Succession Committee and will be reaching out to members to serve. Members leaving are Bill Denman and Larry Bledsoe. 																			
Adjournment	The meeting was adjourned at 7:22 p.m. upon a motion to move into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraph (1), (2), (3), and (13) made by Bob Beaver and a second by Delton Fast. Results of a Roll Call vote are as follows:	<table> <tr><td>Bob Beaver</td><td>Yea</td></tr> <tr><td>Larry Bledsoe</td><td>Yea</td></tr> <tr><td>Jenise Burch</td><td>Yea</td></tr> <tr><td>Brad Copeland</td><td>Yea</td></tr> <tr><td>Bill Denman</td><td>Yea</td></tr> <tr><td>Mike Farran</td><td>Yea</td></tr> <tr><td>Delton Fast</td><td>Yea</td></tr> <tr><td>Candice Moore</td><td>Yea</td></tr> <tr><td>Steve Russ</td><td>Yea</td></tr> </table>	Bob Beaver	Yea	Larry Bledsoe	Yea	Jenise Burch	Yea	Brad Copeland	Yea	Bill Denman	Yea	Mike Farran	Yea	Delton Fast	Yea	Candice Moore	Yea	Steve Russ	Yea
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Respectfully submitted,
Jennifer Eaton, Executive Assistant