

Nevada Regional Medical Center
BOARD OF DIRECTORS
January 31, 2017

Members Present: Steve Russ, Jenise Burch, Brad Copeland, Ron Chandler, Mike Farran, Delton Fast, Wayne Reinert, Kevin Leeper, Dr. Warren Lovinger

Members Absent: Bob Beaver, Candice Moore

Others Present (Internal): Mike Harbor, CFO; Cory Vokoun, CNO; Holly Bush, CQO; Heather Brockmeyer, HRAO; Steve Branstetter, LTCAO; Dana White, Controller, Jennifer Eaton, EA

Others Present (External): Bryan Breckenridge, Legal; Jeff Hill, QHR; Eric Jones, QHR AVP (departed at 5:55pm); Hannah Cook, KNEM Intern; Johannes Brann, NDM Reporter

Topic	Discussion	Action & Follow-Up
Presentation	Eric Jones, QHR AVP reviewed what they have been working on over the last couple months. Financial Improvement plans; will return in Feb. with 1 st quarterly update/impact on earnings, additional initiatives, etc. Majority of on-site visit today was spent collectively meeting to strategize, debate, review of prior statistics, etc. CDI is one of the key initiatives of the improvement plan. Mrs. Bush will give an update on it.	Began presentations at 5:42 pm.
Presentation	Holly Bush, CQO gave an overview of the CDI program (clinical documentation). 1 st couple months review (Nov/Dec). Classroom training with staff, interaction with physicians on medical records, queries (record review), phone calls. Would like to continue some additional support from Trust HCS; approval item for review. Greater education for our physicians.	
Call to Order	Mr. Russ called the meeting to order at 6:13 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.	
Celebration of Good Things	<ul style="list-style-type: none"> Mr. Leeper thanked Steve Russ for testifying for Prescription Drug Monitoring Program. MO is last state to not have this tracking program in place. Encouraged everyone to contact Senator Emery to work to help pass this legislation. 	Informational.
Approval of Minutes	<p><i>Reports and minutes of the following meetings were provided in the packet for review:</i></p> <ul style="list-style-type: none"> NRMC Organizational Chart effective February 1, 2017 Finance Committee – November 28, 2016 Board of Directors – November 29, 2016 Special Board of Directors – December 14, 2016 Special Board of Directors – December 21, 2016 	The minutes were approved with amendments upon a motion made by Delton Fast and a second by Jenise Burch.
Board Education	<p><u><i>Emailed prior to meeting:</i></u></p> <p>a. None.</p> <p><u><i>Provided in packet:</i></u></p> <p>b. “Achieving an Integrated Framework of Leadership in Your Hospital,” <i>Quorum Board Minutes</i>, January 2017.</p> <p>c. “Opioids: A Call to Action,” <i>MHA Trustee Matters</i>, December 2016.</p> <ul style="list-style-type: none"> Mr. Russ reiterated what Jeff Hill communicated with our new members how each role is key/important. Board members should keep same goal in mind. MHA was present at lobby hearing Mr. Russ attended with VC Youth Task Force. Discussion 	Informational.

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	with the kids for DARE week. Bills in both House & Senate; some see it as privacy issue for patients; interesting discussion. Monitoring program would be a tool physicians can utilize; will testify again this week at a hearing. Encourage contact with Senator Emery’s office asking to “allow Bill to be voted on” – 573-751-2108.	
Administrative Reports	<p><u>CEO Report</u> – Mr. Leeper provided the following highlights from the report provided in the packet:</p> <ul style="list-style-type: none"> • Meeting with Freeman Execs/NMClinic – Paula Baker, CEO/Dr. Habis. Heard first-hand concerns from local physicians. Working diligently to help NRMC make a viable program; Dr. Kellenberger has been filling holes, as well as a couple of our OB docs. Dr. Habis noted the ultimate goal is finding physician to live/work in Nevada. Recognizes the issue. • BHU update: Dr. Braumiller started in Nov. Wants quick adjustments, etc. Made great strides, weekly meetings with staff. Dr. Taylor has been on medical leave; hope to hear back soon on estimated timeline for return. Scott Gibbs, PA has really stepped up and been a great asset. Dr. Braumiller also wants to ramp up the outpatient program. • City Council meeting couple weeks ago – discussion regarding perception of hospital – using social media more was the response. Recent post about sliding fee scale program for payment options. • New Vision program has started taking off finally – thanks to Dr. Kellenberger oversight. • Reviewed Surgery volumes handout. • Discussed possibility of new digital signage; possible funding by Auxiliary/Foundation. • Becker’s Hospital handout – review of changes in healthcare industry. 	Informational.
QHR Report	<p><u>QHR Report</u> – Mr. Hill provided the following:</p> <ul style="list-style-type: none"> • Report next month from on-site meeting today on improvement plan steps. • Annual Benefit Report Review FY16; highlights, benefits/savings, accomplishments from leadership team, consulting engagements. • Annual Trustee Conference – Aug. in Nashville. Great opportunity for education, interaction with peers. 	Informational.
Financial Reports	<p><u>CFO Report</u> – Mr. Harbor provided the following highlights:</p> <ul style="list-style-type: none"> • November was not great month; volumes down, control of expenses, salary reduction program, BHU days down. Loss of \$493k. • Attested for Stage 2 MU last Friday; incentive payment in next couple months estimated \$285k • Received CMS letter that RHC reimbursement rates will be increased starting 2/1/17. • December saw improvement in operations, lowest loss since last March. Highest net revenues since March. • Loss of \$237k; close to budget prediction. • IP volumes still down, but length of stay increased slightly. Surgeries have remained consistent despite loss of provider. • Cash is still problem. Lengthy discussion today with QHR on improvement steps. • Productivity at 99%; goal 96%. 	

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Financial Reports (con't)	<ul style="list-style-type: none"> • January looking good so far; Outpatient is slightly lower; Inpatient has picked up. <p>Approval Items: summary provided in the packet</p> <p>1) CDI Implementation Services: Trust HCS \$30,436 Additional support of clinical charting review. Recovery over last 2 months \$60k (Nov/Dec). Original approval of \$35k – 9/27/16. 2nd phase – wanted to evaluate benefit of service & need before proceeding; do see benefit of continuing this service. 5 more months of service – billed as used. They also did all of our ICD-10 updates for us, good relations with Trust HCS.</p>	The approval items were approved upon a motion made by Brad Copeland and a second by Jenise Burch.																		
Board Committee Reports	<p>Physician Relations Cmte – December: Dr. Braumiller – excited to be here. January: Dr. Compton – very engaging; congratulated on Physician of Year award. These meetings continue to be very fruitful and great relations. Dr. Compton opened up the opportunity to search for colleague; Freeman may assist with recruiting our own. Visiting physicians have not been meeting our needs.</p>	The Physician Relations Committee minutes were approved upon a motion made by Jenise Burch and a second by Brad Copeland.																		
Board Governance	<p>1) 2017 Board & Committee Meeting Schedule. - Approval of Brad Copeland to Finance Cmte chair – all voted in favor.</p> <p>2) Annual Signatures: Confidentiality & Conflict of Interest (need returned to Admin)</p>																			
Adjournment	<p>The meeting was adjourned at 7:00 p.m. upon a motion to move into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraph (1), (2), (3), and (13) made by Mike Farran and a second by Delton Fast. Results of a Roll Call vote are as follows:</p>	<table style="width: 100%; border-collapse: collapse;"> <tr><td>Bob Beaver</td><td style="text-align: right;">Absent</td></tr> <tr><td>Jenise Burch</td><td style="text-align: right;">Yea</td></tr> <tr><td>Ron Chandler</td><td style="text-align: right;">Yea</td></tr> <tr><td>Brad Copeland</td><td style="text-align: right;">Yea</td></tr> <tr><td>Mike Farran</td><td style="text-align: right;">Yea</td></tr> <tr><td>Delton Fast</td><td style="text-align: right;">Yea</td></tr> <tr><td>Candice Moore</td><td style="text-align: right;">Absent</td></tr> <tr><td>Wayne Reinert</td><td style="text-align: right;">Yea</td></tr> <tr><td>Steve Russ</td><td style="text-align: right;">Yea</td></tr> </table>	Bob Beaver	Absent	Jenise Burch	Yea	Ron Chandler	Yea	Brad Copeland	Yea	Mike Farran	Yea	Delton Fast	Yea	Candice Moore	Absent	Wayne Reinert	Yea	Steve Russ	Yea
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Re-Open	<p>Mr. Russ reopened the meeting at 7:49 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.</p> <p>Discussion for the need for resolutions to approve transfer of Phase I property and assignment of contract with LTC for Phase II property.</p> <p>Resolutions for approval:</p> <p>1) Authorization to approve transfer of Phase I to LTC & authorize Mr. Leeper to execute all necessary documents.</p> <p>2) Assignment of contract of Phase II to LTC & desires to enter into lease agreement with LTC for said property.</p> <p>The resolutions were approved upon a motion made by Brad Copeland and a second by Ron Chandler. All voted in favor.</p>																			

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Adjournment	The meeting was adjourned at 7:51 pm upon a motion to move back into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraphs (1), (2), (3), and (13) made by Mike Farran and a second by Jenise Burch. Results of a Roll Call vote are as follows:	Bob Beaver Jenise Burch Ron Chandler Brad Copeland Mike Farran Delton Fast Candice Moore Wayne Reinert Steve Russ	Absent Yea Yea Yea Yea Yea Absent Yea Yea
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Respectfully submitted,
Jennifer Eaton, Executive Assistant