

Nevada Regional Medical Center  
**BOARD OF DIRECTORS**  
**February 26, 2019**

**Members Present:** Steve Russ, Bob Beaver, Ron Chandler, Dana Ellis, Delton Fast, Wayne Reinert, Kendall Vickers, Wes Braman, Dr. Dodd

**Members Absent:** Kelly Ast, Candice Moore

**Others Present (Internal):** Tara Garrett, CA; Holly Bush, CQO; Dana White, Controller; Steve Branstetter; Jennifer Eaton, EA

**Others Present (External):** Bryan Breckenridge, Legal; Steve Graddy, Freeman; Paula Baker, Freeman; Liz Syer, Freeman; Johannes Brann, NDM Reporter

Topic	Discussion	Action & Follow-Up
<b>Call to Order</b>	Mr. Russ called the meeting to order at 5:38 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.	
<b>Celebration of Good Things</b>	Received our re-accreditation notice through CIHQ. Thanked Holly and her team in preparations for their visit. Primary Care Rural Health clinic received their approval last week as well. Mary Larsen and her team did a great job. Welcomed Steve Branstetter. He thanked the leaders for the opportunity & Mr. Braman for his support.	Informational.
<b>Approval of Minutes</b>	<i>Reports and minutes of the following meetings were provided in the packet for review:</i> <ul style="list-style-type: none"> <li>• Board of Directors – January 29, 2019</li> </ul>	Approved as written upon a motion made by Bob Beaver and a second by Delton Fast.
<b>Board Education</b>	<i>Provided in packet: “2019 Community Benefit Report,” MHA.</i> Overview of how hospitals benefit their communities, charity care, etc. Timely information for the struggles we are currently facing.	Informational.
<b>Administrative Reports</b>	<i>Org Chart Updates</i> – Mr. Braman noted the following updates to the Organization Chart: - Steve Branstetter as new CEO. - Bobby Daugherty as Primary Care Services Director.  <i>CEO Report</i> – Mr. Braman provided the following highlights from the report provided in the packet: <ul style="list-style-type: none"> <li>• Focused on the “heart” of NRMC.</li> <li>• Our future success will rely on providers.</li> <li>• Appreciative of the opportunity to lead at NRMC for the past year and a half.</li> </ul> Mr. Beaver and Mr. Russ expressed appreciation for Mr. Braman’s leadership and assistance.	The Org Chart was approved upon a motion made by Delton Fast and second by Bob Beaver.
<b>Financial Reports</b>	<i>CFO Report</i> – Mr. Graddy provided the following highlights: January loss \$176k Volumes continue to struggle Outpatient & clinics continue at a nice pace Weather may have played a part (ice, cancellations, etc). \$60k difference in the deductions from revenue (65.7% compared to 65.0%) Expenses: \$20k in collections and employee health accounts; \$10k survey preparedness; \$20k in service contract accruals (catch up, just not accruing enough). January was 3 payroll month; days cash on hand remained at 10.5.	The financial report was approved upon a motion made by Bob Beaver and a second by Wayne Reinert.

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	<p>Mr. Russ noted that Mr. Kehrman has been in contact with ACA, bond insurers, regarding the days cash on hand requirement for LTC. This would reduce the requested amount to \$650k. Discussions now if that amount can be split over several months. Council meeting next week. Ms. Baker noted that ACA reached out today requesting a phone call.</p> <p>Discussions with Mr. Branstetter about continuing with Finance Committee until stabilization improves. A motion was made by Ron Chandler and second by Wayne Reinert to approve Mr. Beaver as Chair of the Finance Committee due to Mr. Copeland's departure. All voted in favor.</p> <p>Mr. Vickers inquired about Dr. Seal's patient load. Mrs. Garrett estimated he had approx. 5 deliveries in January.</p>																			
<b>Approval Items</b>	<p><b>1) Fire Door Inspection: \$2,100</b>  Inspection of all fire doors in hospital &amp; potential re-label of doors near Cafeteria. Required to meet CIHQ requirements. New door will cost approx. \$13k if needed to be purchased.</p> <p><b>2) OB Mattresses &amp; Covers: \$6,600</b>  Replacement of 5 worn and cracked mattresses to meet compliance standards.</p> <p><b>3) Endoscope Replacement Project: \$328,198 TABLED</b>  Includes 3 scopes, washer &amp; service contracts. Old equipment is requiring more servicing/downtime.</p>	The approval items were approved upon a motion by Bob Beaver and second by Ron Chandler.																		
<b>Board Cmte Reports</b>	Mr. Russ inquired about the function of the other sub committees, need, etc. It was asked that Mr. Branstetter consider these for future meetings. Consideration of a visionary role for the board, realistic needs, etc.																			
<b>Board Governance</b>	Bylaw review group meeting TBD. Include Mrs. Bush for compliance oversight.																			
<b>Open Discussion</b>	<p>Mr. Graddy noted no real updates in the Sole Community Hospital application. Have requested further information. Once additional data is submitted, anticipate another 4-6 weeks.</p> <p>Mr. Vickers inquired if there are some sort of standards when estimating budgeted figures realistically based on our community. Ms. White noted those are calculated off of historical figures. Discussed need for service line analysis, strategic planning.</p>																			
<b>Adjournment</b>	The meeting was adjourned at 6:37 p.m. upon a motion to move into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraphs (1), (3), and (13) made by Bob Beaver and a second by Delton Fast. Results of a Roll Call vote are as follows:	<table> <tr><td>Kelly Ast</td><td>Absent</td></tr> <tr><td>Bob Beaver</td><td>Yea</td></tr> <tr><td>Ron Chandler</td><td>Yea</td></tr> <tr><td>Dana Ellis</td><td>Yea</td></tr> <tr><td>Delton Fast</td><td>Yea</td></tr> <tr><td>Candice Moore</td><td>Absent</td></tr> <tr><td>Wayne Reinert</td><td>Yea</td></tr> <tr><td>Steve Russ</td><td>Yea</td></tr> <tr><td>Kendall Vickers</td><td>Yea</td></tr> </table>	Kelly Ast	Absent	Bob Beaver	Yea	Ron Chandler	Yea	Dana Ellis	Yea	Delton Fast	Yea	Candice Moore	Absent	Wayne Reinert	Yea	Steve Russ	Yea	Kendall Vickers	Yea
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Respectfully submitted, Jennifer Eaton, Executive Assistant