

Nevada Regional Medical Center  
**BOARD OF DIRECTORS**  
**April 30, 2019**

**Members Present:** Steve Russ, Bob Beaver, Kelly Ast, Ron Chandler, Dana Ellis, Delton Fast, Candice Moore, Wayne Reinert, Kendall Vickers, Steve Branstetter, Dr. Dodd  
**Members Absent:** None

**Others Present (Internal):** Tara Garrett, CA; Holly Bush, CQO; Dana White, Controller; Jessica Collier, HRAO; Jennifer Eaton, EA

**Others Present (External):** Bryan Breckenridge, Legal; Steve Graddy, Freeman; Liz Syer, Freeman; Mayor George Knox

Topic	Discussion	Action & Follow-Up
<b>Call to Order</b>	Mr. Russ called the meeting to order at 5:45 p.m. and noted that a quorum was present. No conflicts of interest were disclosed.	
<b>Celebration of Good Things</b>	<ul style="list-style-type: none"> <li>• Welcomed Jessica Collier back from maternity leave.</li> <li>• Welcomed Mayor George Knox.</li> <li>• Administrative professional's week last week. Thanked Jennifer Eaton for all her work.</li> </ul>	Informational.
<b>Approval of Minutes</b>	<p><i>Reports and minutes of the following meetings were provided in the packet for review:</i></p> <ul style="list-style-type: none"> <li>• Finance Committee – March 26, 2019</li> <li>• Board of Directors – March 26, 2019</li> </ul>	Approved as written upon a motion made by Delton Fast and a second by Bob Beaver.
<b>Board Education</b>	<p><u>Provided in packet:</u></p> <p>- None.</p>	Informational.
<b>Administrative Reports</b>	<p><u>CEO Report</u> – Mr. Branstetter provided the following highlights from the report provided in the packet:</p> <ul style="list-style-type: none"> <li>• 3 new NP's starting soon. 1 in Wound Care and 2 others will provide Inpatient and clinic care.</li> <li>• General Surgeon candidate visit next Thurs, 5/9. Welcome to attend dinner.</li> <li>• Mike Collins, POM director, has resigned. Interviews going currently to find a replacement.</li> <li>• Annual surveys with Lab and Mammography recently. Both went extremely well with praise from the surveyors.</li> <li>• Have been hearing good comments regarding the staff/providers in the ED recently.</li> <li>• Budget meetings are focus.</li> <li>• Lot of activities going on in May.</li> </ul> <p>Mr. Russ inquired about awareness of the pressure on POM director. Are we running too lean? Mr. Branstetter noted he took a lot upon himself. Other staff are fairly young and still learning.</p>	
<b>Financial Reports</b>	<p><u>CFO Report</u> – Mr. Graddy provided the following highlights:</p> <ul style="list-style-type: none"> <li>• March loss of \$476k. Not what we wanted them to be.</li> <li>• \$180-200k additional write offs for month to collections. Clean up by revenue cycle; had been short staffed. March also had a poor payor mix ratio.</li> <li>• Bulk of loss continues to be lack of utilization of services/volumes.</li> <li>• DI has taken a hit over the past year. Will be digging into reasons why. Dr. Moore noted the lack of an in-house radiologist could be affecting volumes. Dr. Dodd noted limitations to provider acceptance of cases. Decrease in providers in community as well.</li> <li>• Reviewed cash flow projection through July. Increase in cash from LTC funds. Anxious to get announcement on Sole application status.</li> <li>• Discussions about future services and strategic planning.</li> <li>• Mr. Russ noted that the CUSOH group will help fundraise for marketing, etc. if sales tax gets on the ballot.</li> </ul>	The financial report was approved upon a motion made by Wayne Reinert and a second by Bob Beaver.

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<b>Approval Items</b>	<b>1) Endoscope Replacement Project: \$381, 834 (total project)</b> Includes 3 scopes each (GI/colon), 2 bronch scopes, & service contract. Old equipment is requiring more servicing/downtime. Anticipation of Dr. Pierson's arrival to do bronchoscopies. Capital lease. \$24k down payment. \$4100/mo; \$1700 contract/mo. Mr. Graddy would like to see added a marketing plan to potentially increase cases.	The approval item was approved upon a motion made by Bob Beaver and seconded by Delton Fast.																		
<b>Board Cmte Reports</b>	Dr. Moore inquired about Physician Relations Committee meetings. These have not been occurring.																			
<b>Board Governance</b>	Mr. Chandler asked about bylaw review. This still needs to take place. Mr. Russ will reach out soon.																			
<b>Open Discussion</b>	None.																			
<b>Adjournment</b>	The meeting was adjourned at 6:40 p.m. upon a motion to move into Executive Session in accordance with RSMo (1994) Section 610.021 Subparagraphs (1), (3), and (13) made by Bob Beaver and a second by Ron Chandler. Results of a Roll Call vote are as follows:	<table style="width: 100%; border: none;"> <tr><td style="width: 80%;">Kelly Ast</td><td>Yea</td></tr> <tr><td>Bob Beaver</td><td>Yea</td></tr> <tr><td>Ron Chandler</td><td>Yea</td></tr> <tr><td>Dana Ellis</td><td>Yea</td></tr> <tr><td>Delton Fast</td><td>Yea</td></tr> <tr><td>Candice Moore</td><td>Yea</td></tr> <tr><td>Wayne Reinert</td><td>Yea</td></tr> <tr><td>Steve Russ</td><td>Yea</td></tr> <tr><td>Kendall Vickers</td><td>Yea</td></tr> </table>	Kelly Ast	Yea	Bob Beaver	Yea	Ron Chandler	Yea	Dana Ellis	Yea	Delton Fast	Yea	Candice Moore	Yea	Wayne Reinert	Yea	Steve Russ	Yea	Kendall Vickers	Yea
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Respectfully submitted, Jennifer Eaton, Executive Assistant